

## YorOK BOARD MEETING

**Date:** Tuesday 11 July 2017  
**Time:** 13.00 – 15.00  
**Venue:** Severus Room, West Offices

Sarah Armstrong	-	Chief Executive, York CVS
Will Boardman	-	Strategy and Policy Group Manager (People and Neighbourhoods)
Pippa Corner	-	Joint Commissioning Programme Director, CYC
Susan de Val	-	Clinical Commissioning Group
Lisa Eddington	-	York CVS
Polly Griffiths	-	Healthwatch
Nicole Hutchinson	-	Police & Crime Commissioner's Office
Niall McVicar	-	Manager, Local Area Teams
Cllr Stuart Rawlings	-	Executive Member for Education, Children & Young People (Chair)
Carol Redmond	-	CAMHS Manager, TEWV
Cllr Carol Runciman	-	Executive Member for Adult Social Care & Health
Eoin Rush	-	Children's Specialist Services
Maxine Squire	-	Education & Skills
Jon Stonehouse	-	Director of Children's Services
Liz Vincent	-	
In attendance	-	Carolyn Ford, Inspection & Planning Manager (Minutes)

### **ACTION**

#### 1. **Apologies for Absence**

Apologies for absence were received from Jayne Andrews, Scott Butterworth, Michelle Carrington, Nigel Costello, Sara Farrar, Wendy Green, Tricia Head, Ruth Hill, Natalie McPhillips and Graeme Murdoch.

Cllr Rawlings commented on the disappointing attendance at today's meeting and asked YorOK Board members to ensure that future meeting dates are in their diaries.

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#### 2. **Minutes of the Meeting Held on 16 May 2017 & Matters Arising**

It was agreed that the minutes of the meeting held on 16 May 2017 were a true and accurate record of the meeting. The following matters arising were noted:

- Safeguarding Boards in their current form are due to cease. As York's Safeguarding Board was recently judged by Ofsted to be "outstanding" it is the intention to retain existing functions and operations in any future model.
- The Transformation Plan is to be submitted by 28 October 2017. The Strategic Partnership, Emotional & Mental Health (SPEMH) will work with the CCG to produce the plan which will be signed off by the Health & Wellbeing Board. Due to the timing of meetings, the Health & Wellbeing Board will be asked to sign off the priorities in the plan, with the final report being presented to the board after it has been submitted.
- The Crisis Support Service at A&E will not be operational until September 2017 and will work initially from 9am – 9pm.

#### 3. **Integrated Commissioning**

For Information: Minutes of the Integrated Commissioning Group (ICG) Meeting Held on 12 May 2017

Eoin Rush reported that the ICG had met three times so far this year and that meetings are well attended and the debate helpful. The multi-agency partnership is based on shared priorities and a collective desire to improve outcomes for children and young people in the city. Whilst there are good services in York, the group is

always looking to push arrangements even harder and further to ensure there are no missed opportunities to do things more efficiently.

It was noted that Ofsted, as part of the SEND Inspection, will look at how partners commission services for young people across services. There have been 30 area inspections to date and commissioning and the ability to commission frequently appear as areas of weakness.

The ICG has looked at each partner's priorities and identified overlaps and gaps but has not yet moved to the next stage where partner funding streams are combined or services are systematically jointly commissioned to maximise the potential for better outcomes. For example, it recently came to light that both the local authority and the Police & Crime Commissioner's Office were looking to re-tender counselling services. Whilst it was not possible to jointly commission a service on this occasion, it was recognised that these types of opportunities should be considered by the ICG. It was flagged that there are significant gaps in the provision of speech, language and communication needs in the city, which should be considered by the ICG.

Partners agreed that they could do things better if they had a broad overview of not only need but what has/has not already been commissioned for each of the YorOK Board's priorities. It was agreed that the ICG should identify gaps in provision so as to discuss how partners can jointly commission services to fill these gaps. Instead of a "wonderfully haphazard" approach to commissioning, partners agreed that they need a Joint Commissioning Strategy, a shared view of what they want to achieve and systems in place to achieve this.

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Pippa Corner commented that there needs to be "give and take" when jointly commissioning. Individual partners will not always get their own way and will need to abide by collective decisions with the understanding that they have been made for the benefit of children and young people. This type of approach does open partners up to risk and there will be "bumps" along the way, and for these reasons partners will need confidence, courage and conviction to make it work.

Partners acknowledged that the process will not always be easy, especially as there is no new money and not enough money, but they still wished to explore how they could collectively work even better together to achieve the priorities in the CYPP. The School Wellbeing Service was recognised as a good example of a jointly commissioned service which was developed from a collective partnership view that the emotional and mental health of children and young people in the city needed to improve. Setting up the service has not been without difficulties but evaluation of the pilot to date is evidencing improved outcomes for children and young people and a reduction in the number of referrals to tier 4 CAMHS and crisis services.

Whilst there are some good examples of partners working together and jointly commissioning, this is not systematic. It was suggested that where work is going well (where magic has happened) or the spirit of working together has produced something positive, this should be flagged and celebrated.

As a starting point, It was suggested that the group would benefit from having specific tasks to do. It was agreed that the ICG should map partners' investment in children and young people, in terms of funding and resources, and how these resources are deployed. It is estimated that the children & young people's workforce in the city is approximately 17,000. This piece of work will then be reviewed and discussed at the YorOK Board to explore whether anything could be done differently.

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However, ICG members were keen to "move to the next level", explore how the ICG could work even better and take the spirit of partnership working into more difficult discussions. It was suggested that the YorOK Board could "protect" partners from any criticism or challenge by providing a clear steer as to what they want to achieve

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for children and young people, a direction of travel and a remit for the ICG. To succeed, there will need to be partner buy-in, a clear understanding of partnership working and a willingness to discuss difficult issues openly.

#### Next Steps

It was agreed that the ICG should discuss how it wishes to grow and report back to the YorOK Board at the next meeting.

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#### 4. Local Area Teams Update

##### Early Help Strategy

Partners were asked to consider the latest version of the Early Help Strategy and to send any final comments or amendments to Niall McVicar. YorOK Board members requested that the strategy references “emotional wellbeing” and “promoting positive community cohesion”.

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NMcV

The three Local Area Teams went live in January 2017. Each team will have a Locality Outcomes Plan, based on an evaluation of need, and team members will work with partners to identify the most appropriate strategies for children, young people and families in order to achieve the desired outcomes.

Sarah Armstrong was thanked for chairing the LAT Partnership Group meeting and she commented that:

- case studies bring the Early Help Strategy to life and help colleagues to understand how early help works.
- the group will undertake informal stock-takes to identify what is going well and what is of concern.
- the group will consider one of six maturity matrices at each meeting. These again will bring early help to life and help to engage partners.

Niall McVicar emphasised the need for the Early Help Strategy to be a citywide strategy. In response to a question about partners’ ownership of this approach, Niall McVicar responded that, whilst the police had restructured to align with the Local Area Team model, there needed to be a system-wide shift, with all partners across the city engaging in the model.

Partners confirmed they were happy with the approach detailed in the Early Help Strategy and suggested that it could be “brought alive” with case studies so that colleagues can better understand the way of working.

NMcV

As GPs often work with the same families as schools, it is key that they connect with the schools and work together to address issues. The Local Area Teams will be a catalyst for this and will encourage relationships across the whole workforce to flourish.

##### Communications Strategy

Board members were asked to feedback any comments on the strategy to Niall McVicar. It was suggested that the document is presented at both ward team meetings and ward committee meetings.

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#### 5. Healthy Child Service Update

Maxine Squire reported that the review and restructure of the Healthy Child Service was reaching its conclusion and that three new Healthy Child Service Managers have now been appointed. Staff engagement sessions are being held week commencing

10 July, and work is underway to develop an Implementation Plan and a Communications Plan. It is hoped that all vacant posts will be filled by the launch date of 1 August 2017.

Board members asked what pupils would experience differently in the new service and Niall McVicar confirmed that they would not notice any difference. Drop-in sessions will still be available and the profile of school nurses in secondary schools will be raised. In response to a question, it was confirmed that CAMHS will still be able to talk to school nurses about self-harm in partnership with the school wellbeing workers.

Cllr Rawlings queried what percentage of staff will need to be recruited to fill all the staff vacancies. Maxine Squire confirmed that the school nursing service has the most vacant posts. There is also a need to employ three Specialist Community Public Health Nurses (SCPHN).

## 6. **CYPP Priority Area Updates**

### Narrowing Gaps in Education Outcomes

Maxine Squire described improvement in outcomes at EYFS, KS1 and KS2. EYFS attainment is now significantly above national figures. Writing, which was previously significantly below the national average at KS1 and KS2, is now in line with the national average. At KS1 the FSM gap has narrowed in reading by 6% and in writing by 4%, following collaboration with other local authorities in the region. Maxine Squire will bring a full written report on this year's results to the Autumn term Board meeting. Board members welcomed in particular the good news in relation to the narrowing of "stubborn" gaps.

MS

### Narrowing Gaps in Health Outcomes

This item was deferred to the next meeting.

NMcP

### Emotional and Mental Health

Eoin Rush reported that the Strategic Partnership had reformed and that strong chairs are leading the sub-groups.

There is now a coherent workforce development offer around the emotional and mental health of children and young people. This will ensure that young people receive the same advice, support and messages no matter where they live in the city.

Samantha Durrant, Pathways, had given a presentation on their project to give early support through local networks and prevent service users "bouncing" around the system. Pathways is keen to continue sharing learning and good practice, and to work with the strategic partnership on a collaborative enquiry.

The refresh of the Future in Mind Transformation Plan will align with the priorities of the strategic partnership, and will be submitted to NHS England on 28 October 2017. Eoin Rush agreed to report back on the Transformation Plan in more detail at the next YorOK Board meeting.

ER

## 7. **Children's Social Work Act 2017**

The Act provides clarity for local authorities in a number of areas and is being hailed as potentially positive legislation to enable consistent good quality practice across the country. Further guidance is awaited around how Safeguarding Boards will change and the definition of the local authority as corporate parent. A previous draft had

suggested that local authorities could “opt out” in order to innovate, but this option has been removed from the final Act.

Eoin Rush agreed to report back at a future meeting as to what the Act means in terms of practice and safeguarding children and young people. He confirmed that there is no need for any immediate action.

ER

#### 8. **Safeguarding Board Update - Safeguarding Week**

Safeguarding week is 9 – 13 October 2017 and whilst the overarching message is that “Safeguarding is everybody’s business”, in York the focus will be on “Strengthening Wellbeing”. The week is being organised by York and North Yorkshire Children and Adult Safeguarding Boards, and will include a conference for practitioners, an awards ceremony to highlight good practice, workshops led by partners and events across the city. Colleagues were asked to suggest activities that the School Wellbeing Workers could provide, however, colleagues were concerned about mental health being promoted in a safeguarding context, and taking School Wellbeing Workers away from delivering interventions with children and young people. It was agreed that Dot Evans should attend the next safeguarding week preparation group meeting to feed back the concerns of the strategic partnership.

DE

#### 9. **YorOK Performance Monitoring**

Will Boardman explained that it seemed sensible for the YorOK Board to receive the Health & Wellbeing Board’s performance monitoring report as this includes data for the Board’s priorities but also for the Children & Young People’s Plan priorities and the priorities identified by the Director of Public Health.

#### 10. **Any Other Business**

In response to a query, it was confirmed that the venue for the Safeguarding Week conference is likely to be Harrogate Pavillions. Once the timetable for the event is complete, this will be circulated to YorOK Board members.

The assurance report for the LSCB, which includes our response to the SIF inspection recommendations, will be presented to the YorOK Board in September.

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#### 11. **Forward Plan**

In September, the CQC inspection action plan and assurance report will be presented to the YorOK Board.

JS

#### 12. **Dates of Future Meetings**

- Tuesday 12 September 2017, 13.00 – 15.00
- Tuesday 7 November 2017, 13.00 – 15.00
- Tuesday 23 January 2018, 13.00 – 15.00
- Tuesday 13 March 2018, 13.00 – 15.00
- Tuesday 22 May 2018, 13.00 – 15.00
- Tuesday 10 July 2018, 13.00 – 15.00
- Tuesday 12 September 2018, 13.00 – 15.00
- Tuesday 6 November 2018, 13.00 – 15.00

There being no further business, the meeting finished at 2.40pm.